

# **Justification for Change**

Updated \\ June 27, 2025

# Salary Adjustment and/or Title Change \\ Justification

Workday requires justification and attachments for most compensation and title transaction. This form can be used to complete the required documentation needed for salary adjustment compliance.

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Name\*: Empl ID: Empl Rec:

**Proposed Effective Date:** 

Type of Change: Adjustment Type:

Current Title: Current Salary: Proposed Title: Proposed Salary:

Current Pay Basis: Current Rate: Proposed Pay Basis: Proposed Rate:

# **Justification**

Description of Proposed Change(s)\*:

Justification for Proposed Change(s)\*:

\*Required



# Side-by-Side Comparison \\ Principal Responsibilities

Copy former responsibilities and percentages into "Former Responsibilities" column; and add new responsibilities and percentages under "Proposed Responsibilities".

Responsibility #	Former Responsibilities	%	Proposed Responsibilities	%
1				
2				
3				
4				
5				
6				

#### **Evidence for Need**

The items listed in the categories below include the necessary evidence that should be mentioned in the justification for this rate/title change.

## Change in Unique Responsibilities \\ No change in title

- List of current responsibilities with a comparison list of proposed responsibilities; and
- Explanation of how the change in responsibilities came to be; and
- Evidence of a substantial change in responsibilities (qualitative rather than just quantitative).

This is typically considered a year or more after taking a new position, unless there are extenuating circumstances.

# **Change in Responsibilities & Title**

- List of current responsibilities with a comparison list of proposed responsibilities; and
- Explanation of how the change in responsibilities came to be; and
- See, "Evaluating Job Title withing the Job Framework" job aid.
- The movement from an Organizational Contributor to a Management track title may not be allowable under this type of change; it may require recruitment.
- This type of adjustment may not be available for movement into a Limited title from a non-Limited title, unless the non-Limited title is a Faculty title.
- This type of adjustment may not be available when the title change is a result of a vacancy; it may require recruitment.

# **Parity**

- Evidence of necessity to hire new employees at higher levels; and/or
- Evidence of pay compression between an employee and their immediate subordinates or peers with fewer years of service.

#### **Equity**

- Evidence of inequity in categories protected by state and federal law.
- For Faculty: Analysis of data from the <u>faculty salary data</u> including the effect of adjustments on the salary structure within the department (and division).
- For Staff: Analysis of data from the OHR Compensation Center of Excellence Identification of the "Similarly situated group of employees" (if applicable).

#### Market Factor \\ Retention

- Evidence of a retention problem such as a recent pattern of employees in the same discipline/unit leaving to take positions outside UW-Madison; or
- Employment offer outside UW-Madison or the Universities of Wisconsin.

#### Market Factor \\ Competitive

• Identification of potential retention problems based on peer market data and/or placement in established salary range (less than 85% Compa Ratio or lower than 25% PIR).

# Performance \\ Base

- Length or frequency of the outstanding performance; and/or
- Overall significance of the employee's work products; and/or
- Regularity with which the outstanding performance or unique contribution is demonstrated.

# Performance \\ Bonus Lump

• Division leadership may determine when to provide

## **Temporary Change in Responsibilities**

- List of current responsibilities with a comparison list of proposed responsibilities; and
- Explanation of how the change in responsibilities came to be; and
- Expected duration; and
- Evidence of truly new responsibilities not just more of the same; and
- If interim responsibilities, must have evidence that the new responsibilities are only a portion of another position.

#### **New Title Assignment**

- There are only two reasons for the 'New Title Assignment' job change business process:
  - 1. Title change to a Non-Tenure Track (NTT) Professor title; or
  - 2. 'Track transfer' between Clinical Health Sciences (CHS) and Clinician Track (CT).
- Add comment: "Assignment from Current Title to New Title was approved by the Dean and will become effective Date. Documentation is stored at the school, college, or division."
- If a raise to minimum is needed, please also add, "Salary increase required to raise the base salary to the new minimum."

# **Additional Resources**

- Salary Adjustments, UW-5023
- Salary Administration Guidelines
- Compensation Toolkit
- <u>Pay Adjustment Justification Matrix</u> (Includes Sample Wording)